Consolidated Financial Statements of

# **AQAM**

And Independent Auditor's Report thereon

Year ended March 31, 2024

## MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The accompanying consolidated financial statements of agam and all the information in this report are the responsibility of management and have been approved by Nasukin and Council.

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards. Financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the consolidated financial statements are presented fairly, in all material respects, including the consolidated financial position of agam and the results of its consolidated operations and its consolidated cash flows.

agam maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and agam's assets are appropriately accounted for and adequately safeguarded.

Nasukin and Council are responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the consolidated financial statements. The elections for the positions of Nasukin and Council occur every two years. Individuals are elected for a term of four years, with elections staggered every two years.

Nasukin and Council review agam's consolidated financial statements and recommend their approval. Nasukin and Council meet periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the annual report, the consolidated financial statements and the external auditors' report. Nasukin and Council takes this information into consideration when approving the consolidated financial statements for issuance to the Members. In addition, Nasukin and Council also consider the engagement of agam's external auditors.

The consolidated financial statements have been audited by KPMG LLP in accordance with Canadian generally accepted auditing standards on behalf of the Members. KPMG LLP have full access to Nasukin and Council.

Nasuki

Chair of Finance and Audit Committee

Director of Finance

June 18, 2024



KPMG LLP 200-3200 Richter Street Kelowna BC V1W 5K9 Canada Telephone (250) 979 7150 Fax (250) 763 0044

## INDEPENDENT AUDITORS' REPORT

To Nasukin and Council and Members of agam

#### **Opinion**

We have audited the consolidated financial statements of agam, which comprise:

- the consolidated statement of financial position as at March 31, 2024
- the consolidated statement of operations and accumulated surplus for the year then ended
- the consolidated statement of changes in net financial assets for the year then ended
- the consolidated statement of remeasurement gains and losses for the year then ended
- the consolidated statement of cash flows for the year then ended
- and notes to the consolidated financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the consolidated financial position of aqam as at March 31, 2024, and its consolidated results of operations, its consolidated changes in net financial assets, its consolidated remeasurement gains and losses and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditors' Responsibilities for the Audit of the Financial Statements" section of our auditors' report.

We are independent of agam in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



# Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing agam's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate or to cease operations, or has no realistic alternative to do so.

Those charged with governance are responsible for overseeing agam's financial reporting process.

#### Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

#### We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
  evidence that is sufficient and appropriate to provide a basis for our opinion.
  - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing an
  opinion on the effectiveness of aqam's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast a significant doubt on aqam's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause aqam to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
  disclosures, and whether the financial statements represent the underlying transactions and
  events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities with the group to an express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for the audit opinion.

**Chartered Professional Accountants** 

KPMG LLP

Kelowna, Canada June 18, 2024

Consolidated Statement of Financial Position

March 31, 2024, with comparative information for 2023

		2024		2023
Financial Assets				
Cash and cash equivalents	\$	2,116,499	\$	1,547,565
Restricted cash, cash equivalents and	•		•	•
investments (note 2)		66,450,100		32,560,464
Accounts receivable (note 3)		2,767,615		1,594,038
Investments (note 4)		1,400,115		1,450,115
Investment in business enterprises (note 5)		3,665,778		3,411,083
		76,400,107		40,563,265
Liabilities				
Accounts payable and accrued liabilities (note 6)		2,399,571		610,442
Deferred revenue (note 7)		3,687,256		3,756,740
		6,086,827		4,367,182
Net financial assets		70,313,280		36,196,083
Non-Financial Assets				
Tangible capital assets (note 8)		13,217,929		13,108,085
Prepaid expenses and deposits		288,152		251,769
		13,506,081		13,359,854
Accumulated surplus (note 9)	\$	83,819,361	\$	49,555,937
Accumulated surplus is comprised of:				
Accumulated operating surplus	\$	83,792,701	\$	49,555,937
Accumulated remeasurement gain	•	26,660		-
	\$	83,819,361	\$	49,555,937

Commitments and contingencies (note 13) Trust funds (note 14)

See accompanying notes to consolidated financial statements.

On behalf of the Nasukin and Council:

Nasukin

Chair of Finance and Audit Committee

Director of Finance

Year ended March 31, 2024, with comparative information for 2023

	2024	0004	2222
	Budget	2024	2023
	(note 1(h))		
Revenue:			
Transfers from other governments:			
Government of Canada	\$ 12,175,567	\$ 12,366,034	\$ 3,560,758
Province of British Columbia	1,898,221	2,752,528	2,101,826
First Nations Health Authority	1,001,603	950,797	903,840
Ktunaxa Nation Council	52,890	52,889	86,445
First Nations Goods and Service Tax	234,000	272,146	237,112
Grants	1,569,960	1,573,018	1,211,848
Impact Management and Benefit Agreement (IMBA) and Economic and Community			
Development Agreement (ECDA) British Columbia First Nations Gaming	9,613,874	12,728,558	7,110,812
Revenue Sharing Limited Partnership	199,494	431,137	468,872
Columbia River Treaty revenue sharing	-	9,255,719	-
Property taxation, net of homeowners' grants	79,819	78,239	79,819
User fees	171,478	206,661	226,792
Rent and lease	123,600	143,389	153,760
Interest	1,293,000	2,537,801	1,010,856
Other	541,876	1,014,221	883,050
Equity in earnings (loss) of business			
enterprises (note 5)	-	254,695	(101,813)
- 40	28,955,382	44,617,832	17,933,977
Expenses (Schedule 1):	4 507 007	4 000 400	4 405 000
Administration	1,527,807	1,392,482	1,185,882
Education	562,006	546,805	472,762
Elementary School	1,706,741	1,889,129	1,419,867
Social Development	467,650	582,641	447,559
Maintenance of Facilities	1,956,680	1,964,228	1,270,375
aqamnik Daycare	351,024	344,061	295,417
Community Services	1,024,581	1,111,109	831,786
Taxation	3,000	3,199	3,127
Lands and Natural Resources	1,448,250	1,021,556	843,089 105,998
Housing Water System	- 65,875	92,389	78,928
•	,	•	448,765
Language, Culture and Community Capital	1,074,059 1,035,200	862,005 571,464	552,331
Сарпа	11,222,873	10,381,068	7,955,886
	11,222,070	10,301,000	7,300,000
Surplus	\$ 17,732,509	34,236,764	9,978,091
Accumulated operating surplus, beginning of year		49,555,937	39,577,846
Accumulated operating surplus, end of year		\$ 83,792,701	\$ 49,555,937

Consolidated Statement of Changes in Net Financial Assets

Year ended March 31, 2024, with comparative information for 2023

	2024		
	Budget	2024	2023
	(note 1(h))		
	, , , , ,		
Surplus	\$ 17,732,509	\$ 34,236,764	\$ 9,978,091
Changes to non-financial assets:			
Acquisition of tangible capital assets	(1,470,906)	(750,736)	(264,210)
Amortization of tangible capital assets	513,545	604,192	675,721
Net book value of tangible capital assets			
disposed	-	36,700	23,583
	(957,361)	(109,844)	435,094
Acquisition of prepaid expenses and			
deposits	-	(288,152)	(251,769)
Use of prepaid expenses and deposits	-	251,769	117,470
	-	(36,383)	(134,299)
Net remeasurement gain		26,660	-
Increase in net financial assets	\$ 16,775,148	34,117,197	10,278,886
Not financial conta legionico of con-		20.400.002	05 047 407
Net financial assets, beginning of year		36,196,083	25,917,197
Net financial assets, end of year		\$ 70,313,280	\$ 36,196,083

Consolidated Statement of Remeasurement Gains and Losses

Year ended March 31, 2024, with comparative information for 2023

	2024	2023
Portfolio investments: Accumulated remeasurement gain, beginning of year	\$ -	\$ -
Net unrealized gain	26,660	-
Accumulated remeasurement gain, end of year	\$ 26,660	\$ -

## Consolidated Statement of Cash Flows

Year ended March 31, 2024, with comparative information for 2023

Cash provided by (used in):  Operating activities: Cash received from the Government of Canada \$11,570,640 \$4,179,531 Cash received from transfers, grants and contractual rights 27,396,664 11,441,713 Cash received from taxes, user fees, rent, and other revenue 1,620,913 1,871,430 Cash paid to employees and suppliers (8,073,372) (7,504,168 1,010,856 1,010
Cash received from the Government of Canada       \$ 11,570,640       \$ 4,179,531         Cash received from transfers, grants and contractual rights       27,396,664       11,441,713         Cash received from taxes, user fees, rent, and other revenue       1,620,913       1,871,430         Cash paid to employees and suppliers       (8,073,372)       (7,504,168)         Interest received       2,537,801       1,010,856         Capital activities:
Cash received from transfers, grants and contractual rights       27,396,664       11,441,713         Cash received from taxes, user fees, rent, and other revenue       1,620,913       1,871,430         Cash paid to employees and suppliers       (8,073,372)       (7,504,168)         Interest received       2,537,801       1,010,856         35,052,646       10,999,362
rights 27,396,664 11,441,713 Cash received from taxes, user fees, rent, and other revenue 1,620,913 1,871,430 Cash paid to employees and suppliers (8,073,372) (7,504,168 Interest received 2,537,801 1,010,856 35,052,646 10,999,362 Capital activities:
revenue 1,620,913 1,871,430 (8,073,372) (7,504,168 (8,073,372) (7,504,168 (9,073,372) (7,50
Cash paid to employees and suppliers       (8,073,372)       (7,504,168         Interest received       2,537,801       1,010,856         35,052,646       10,999,362    Capital activities:
Interest received         2,537,801         1,010,856           35,052,646         10,999,362           Capital activities:
35,052,646 10,999,362 Capital activities:
Capital activities:
(1.00)
Proceeds on disposal of tangible capital assets 80,000 51,000
(670,736) (213,210
Investigat activities
Investing activities:  (23.963.076) (40.379.077)
Increase in restricted cash and cash equivalents (33,862,976) (10,378,977)  Decrease (increase) in investments 50,000 (950,000)
(33,812,976) (11,328,977)
(33,012,970) (11,320,977
Increase (decrease) in cash and cash equivalents 568,934 (542,825)
Cosh and each equivalents, haginning of year 1.547.565 2.000.200
Cash and cash equivalents, beginning of year 1,547,565 2,090,390
Cash and cash equivalents, end of year \$ 2,116,499 \$ 1,547,565
Non-cash financing, capital and investing activities:
Equity in earnings (loss) of business enterprises \$ 254,695 \$ (101,813
Net remeasurement gain 26,660 -

Notes to Consolidated Financial Statements

Year ended March 31, 2024

agam provides local government, education, and social development services to its members. agam is organized under the Indian Act of Canada.

#### 1. Basis of presentation and significant accounting policies:

These consolidated financial statements include the assets, liabilities, and results of operations of agam and all related entities and organizations subject to control by agam's Nasukin and Council. No inclusion has been made of assets, liabilities, revenue or expenses of agam members, individually or collectively, incorporated or unincorporated, that are not controlled by or the responsibility of agam's Nasukin and Council.

These consolidated financial statements have been prepared in accordance with Canadian generally accepted accounting principles for local governments, as established by the Public Sector Accounting Board ("PSAB"), which encompasses the following principles:

#### (a) Fund accounting:

agam uses fund accounting procedures which result in a self-balancing set of accounts for each fund established by legal, contractual or voluntary actions. The various funds have been combined for the purpose of presentation in the consolidated financial statements.

#### (b) Reporting entity and basis of consolidation:

agam's reporting entity includes agam community government and all related entities and organizations which are accountable for the administration of their financial affairs and resources to agam and are either owned or controlled by agam.

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

## 1. Basis of presentation and significant accounting policies (continued):

- (b) Reporting entity and basis of consolidation (continued):
  - i) Investment in business enterprises:

agam accounts for its investments in government business enterprises (GBE) and government business partnerships (GBP) on a modified equity basis. Under the modified equity basis, the GBE's and GBP's accounting policies are not adjusted to conform with those of agam and inter-organizational transactions and balances are not eliminated. agam recognizes its equity interest in the annual earnings or loss of the GBE's and GBP's in its consolidated statement of operations with a corresponding increase or decrease in its investment asset account. Any distributions that agam may provide to or receive from the GBE's and GBP's will be reflected as an increase or decrease in the investment asset account.

agam's government business enterprises investments consist of the following:

aqam Trading Ltd. - 100% interest
aqam Resources Ltd. - 100% interest

agam Community Enterprises Ltd. - 100% interest

agam Forestry Ltd. - 100% interest

agam Water Corporation - 100% interest

agam's government business partnerships consist of agam's 99.9% interest in the following partnerships:

agam Trading Limited Partnership

agam Resources Limited Partnership

agam Community Enterprises Limited Partnership

agam Forestry Partnership

As at and for the years ended March 31, 2024 and 2023, agam Forestry Ltd., agam Water Corporation and agam Forestry Partnership had not commenced operations. Accordingly, these consolidated financial statements do not include any assets or transactions related to these entities.

#### ii) Investments:

Investments in entities in which agam does not control individually or jointly are recorded at acquisition cost. If there has been an other than temporary decline in the value of an investment, the investment is written down to its net realizable value.

#### iii) Trust funds:

Trust funds and their related operations administered by agam (note 14) are not included in these consolidated financial statements.

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

## 1. Basis of presentation and significant accounting policies (continued):

#### (c) Cash and cash equivalents:

Cash and cash equivalents includes, cash and investments in highly liquid money market funds, and which are readily convertible to cash.

### (d) Revenue recognition:

Government transfers and grants are recognized as aqam becomes entitled to the funding under the terms of applicable funding agreements and is recorded in the period in which the resources are used for the purpose specified in the agreements. Restricted funding received which relates to a subsequent fiscal period or which stipulations that give rise to an obligation are reported as deferred revenue until the resources are used for the purpose or purposes specified and/or the stipulations giving rise to an obligation have been met.

Rent, lease, interest and user fee revenue is recognized on a monthly basis as income is earned and when collection is reasonably assured. Property and First Nation Goods and Service tax revenues are recognized at the time the taxes are levied.

Other revenue, including sales of goods, provision of services, or other contributions are recognized in the period the goods or services are provided, any contribution stipulations have been met, and the related proceeds are received or receivable.

agam accounts for revenue received form contractual arrangements, such IMBA, ECDA, British Columbia First Nations Gaming revenue sharing and Columbia River Treaty revenue sharing in the year the proceeds are received or considered receivable and the amount can be reasonably estimated.

Year ended March 31, 2024

## 1. Basis of presentation and significant accounting policies (continued):

#### (e) Tangible capital assets:

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Contributed tangible capital assets are recorded at fair value at the time of the donation with a corresponding amount recorded as revenue. Tangible capital assets under construction are not amortized until the asset is available for use.

Tangible capital assets are amortized over their expected useful lives as follows:

Asset	Basis	Amount
Duildings	Ctraight line	2.5 5%
Buildings	Straight-line	2.5 - 5%
Infrastructure	Straight-line	2 - 8%
Equipment	Straight-line and	20 to 25%
	Declining balance	6.67 - 20%
Automotive	Declining balance	10 - 16.67%

When management determines that a tangible capital asset no longer contributes to aqam's ability to provide goods and services or that the value of future benefits associated with the tangible capital asset is less than its net book value, the cost of the tangible capital asset is written down to its net recoverable amount.

All intangible assets and items inherited by right of aqam, such as land, forests, water, natural resources and cultural and historic assets, are not recognized in aqam's consolidated financial statements.

#### (f) Use of estimates:

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of financial and non-financial assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Areas requiring management estimates include the recoverable amount of accounts receivable and investments, and the useful lives of and net future economic benefits associated with tangible capital assets. Management reviews these estimates on a periodic basis and at least annually. Where necessary, management makes adjustments to these benefits prospectively.

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

## 1. Basis of presentation and significant accounting policies (continued):

#### (g) Financial instruments:

Financial instruments are initially classified upon initial recognition as a fair value or an amortized cost instrument. Instruments classified as fair value instruments include investments in equity instruments that are quoted in an active market, and any other items elected by agam to be recorded at fair value. All other financial instruments are recorded at amortized cost. Transaction costs directly attributable to the acquisition or issue of a financial instrument are added to the amortized cost or expensed if related to instruments recorded on a fair value basis. The effective interest rate method is used to measure interest for financial instruments recorded at amortized cost.

All financial assets are assessed for impairment on an annual basis. When a decline is determined to be other than temporary, the amount of the loss is reported in the statement of operations. For instruments measured at fair value, unrealized gains or losses are adjusted through the statement of remeasurement gains and losses. When the asset is sold, the unrealized gains and losses previously recognized in the statement of remeasurement gains and losses are reversed and recognized in the statement of operations.

## (h) Budget data:

The budget data presented in these consolidated financial statements have been derived from the budget approved by agam's Nasukin and Council on March 7, 2023 and a budget amendment approved by agam's Nasukin and Council on November 7, 2023.

	Initial budget	Adjustments	Am	ended budget
Revenue	\$ 38,834,306	\$ (9,978,924)	\$	28,855,382
Expenses	(9,991,515)	(1,231,358)		(11,222,873)
Surplus	\$ 28,842,791	\$ (11,210,282)	\$	17,632,509

Adjustments to the initial budget consists of significant adjustments to revenue related to anticipated capital funding, other adjustments in revenue and expenses, and the refinement of allocation between accounts.

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

## 1. Basis of presentation and significant accounting policies (continued):

#### (i) Contaminated site liabilities:

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. A liability for remediation of contaminated sites is recognized when an environmental standard exists, contamination exceeds the environmental standard, aqam is directly responsible and accepts responsibility, future economic benefits will be given up and a reasonable estimate can be made. The liability includes all costs directly attributable to remediation activities including post remediation operations, maintenance and monitoring. An expected recoveries from other parties, including other governments, are recorded as a reduction of the liability. As at March 31, 2024, aqam did not have any significant contaminated site liabilities.

## (j) Asset retirement obligations:

An asset retirement obligation is recognized when there is a legal obligation to incur retirement costs in relation to a tangible capital asset, the transaction giving rise to the obligation has occurred, cash or other economic benefits are expected to be given up in the future and a reasonable estimate of the obligation can be made. As at March 31, 2024, agam did not have any significant asset retirement obligations.

#### (k) Segmented disclosures:

A segment is defined as a distinguishable activity or group of activities of a government for which it is appropriate to separately report financial information to achieve the objectives of the standard. agam has determined the most appropriate basis for classifying segments is by program. Segmented disclosures are provided in (note 18) and Schedule 2 to the consolidated financial statements.

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

### 2. Restricted cash, cash equivalents and investments:

agam maintains its cash balances in several financial institutions in British Columbia. The Canada Deposit Insurance Corporation (CDIC) insures each of these accounts. The aggregate funds held in each institution may exceed the CDIC insured limit from time to time and specific funds held by each institution may not be covered by CDIC Insurance. Management does not anticipate any material effect on the consolidated financial position of agam as a result of these concentrations.

Certain cash, cash equivalents and investments have been internally restricted by aqam or externally restricted by federal or provincial government authorities for the following specific purposes. Restricted cash, cash equivalents and investments includes cash and cash equivalents (with interest rates from 0.05% to 6.30%) and portfolio investments that are quoted in an active market. Restricted cash, cash equivalents and investments balances include the following:

	2024	2023
Cash and cash equivalents	\$ 56,747,906	\$ 32,547,521
Bonds and other fixed income	4,764,320	12,943
Canadian equities	2,107,167	-
Foreign equities	2,830,707	-
	\$ 66,450,100	\$ 32,560,464

As at March 31, 2024, the total fair value of aqam's portfolio investments exceeded their cost by \$26,660 (2023 - \$nil), which has been reflected in the statement of remeasurement gains and losses.

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

## 2. Restricted cash, cash equivalents and investments (continued):

Restricted cash, cash equivalents and investments consist of the following reserves.

	2024	2023
Internally restricted reserves: (note 10)		
IMBA and ECDA	\$ 46,437,248	\$ 22,341,375
British Columbia First Nation (BCFN) shared gaming	1,233,296	
Church restoration	6,046	6,046
Community development	916,222	840,932
Community health	552,854	552,854
Education	1,649,802	1,085,482
Lands	8,030,327	6,066,400
Water	227,619	208,676
Daycare	23,541	23,541
Specific claims	7,067,507	-
Member loan	8,410	7,224
Capital	228,832	210,250
Emergency planning	2,000	2,000
	66,383,704	32,493,283
Externally restricted:		
Trust Funds on deposit with Indigenous		
Services Canada (note 12)	66,396	67,181
	\$ 66,450,100	\$ 32,560,464

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

## 3. Accounts receivable:

	2024	2023
Government of Canada Province of British Columbia Ktunaxa Nation Council Columbia Basin Trust First Nations Goods and Services Tax D&B Flagging and Traffic Control Ltd. aq'am Community Enterprises Limited Partnership aq'am Resources Limited Partnership aq'am Trading Limited Partnership Members Wildfire Emergency Management	\$ 286,913 1,463,940 1,123 169,000 181,280 - - - 2,922 35,653 512,561	\$ 1,315,982 51,445 3,000 106,645 16,453 4,171 16,832 1,260 22,030
Other	142,369	90,307
	2,795,761	1,628,125
Less allowance for doubtful accounts	(28,146)	(34,087)
	\$ 2,767,615	\$ 1,594,038

agam's allowance for doubtful accounts is based on an assessment of the nature of the outstanding balance, the debtor circumstances and the number days the respective account has been receivable.

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

#### 4. Investments:

	2024	2023
Ktunaxa Nation entities:		
Ktunaxa Holdings Limited Partnership ("KHLP"), limited		
partnership interest	\$ 400,001	\$ 450,001
Ktunaxa Enterprises Ltd. ("KEL"), shares, at cost	1	1
SEM Holdings Ltd. ("SHL"), shares and advances	1,000,001	1,000,001
St. Eugene Mission Holdings Ltd. ("SEMHL"), shares, at cost	1	1
St. Eugene Mission Development Corporation ("SDC"),		
shares, at cost	1	1
BCFN Gaming Revenue Sharing entities:		
BCFN Gaming Revenue Sharing General Partner Inc. ("BCFN		
GR GP"),shares, at cost	10	10
BCFN Gaming Revenue Sharing Limited Partnership ("BCFN		
GR LP"), limited partnership interest, at cost	100	100
	\$ 1,400,115	\$ 1,450,115

agam holds 20% limited partnership interest in KHLP, in which KEL is the general partner. KHLP holds a 99.99% interest in Nupqu Development Limited Partnership ("NDLP"). NDLP's general partner is Nupqu Development Corporation, in which KEL holds a 100% interest. agam's investment in KEL consists of 20% beneficial interest in one common share. agam's investment in KHLP and KEL are recorded at cost as agam does not control or jointly control KHLP's or KEL's operations or assets. agam records earnings from its investment in KHLP based on cash distributions of limited partnership earnings received. agam's investment consists of its initial cost of \$39,010, an additional investment of \$500,000, by way of a partnership contribution, in KHLP, less an impairment provision of \$39,009. During the year ended March 31, 2024, agam received a capital distribution of \$50,000 (2023 - \$50,000) recorded as a decrease in agam's investment, and an earnings distribution of \$12,500 (2023- \$6,250) which is recorded in other revenue.

agam's investment in SHL consists of 20% beneficial interest in one common share. SHL's assets, at March 31, 2024, include a 33% share of the SEM Resort Limited Partnership. As agam, through its investment, does not control or jointly control SHL, the investment has been recorded using the cost method. During the year-ended March 31, 2023, agam advanced SHL \$1,000,000, by was of an interest bearing loan. The loan bears interest at Bank of Montreal's prime rate plus 1.5%, is repayable in monthly installments over a 25 year term, commencing July 2024, and is secured by a general security agreement. Interest revenue includes \$88,589 (2023 - \$23,928) of interest from this loan.

agam's investment in SEMHL consists of 20% beneficial interest in one common share. SEMHL's primary assets, at March 31, 2024 include a 100% share of the SHL. As agam, through its investment, does not control or jointly control SHL, the investment has been recorded using the cost method.

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

## 4. Investments (continued):

aqam's investment in SDC consists of 20% beneficial interest in one common share. SDC's primary asset is the head lease for the SEM Resort Limited Partnership. As aqam, through its investment, does not control or jointly control SDC, the investment has been recorded using the cost method.

agam's investment in BCFN GR GP consists in a share in the capital of the General Partner by way of \$10 capital contribution. As agam, through its investment, does not control or jointly control BCFN GR GP, the investment has been recorded using the cost method.

aqam's investment in BCFN GR LP subscribes for an interest in the Partnership, by way of a \$100 capital contribution. As aqam, through its investment, does not control or jointly control BCFN GR LP, the investment has been recorded using the cost method. Total BCFN gaming revenue sharing contributions for the year totaled \$431,137 (2023 - \$468,872).

### 5. Investments in business enterprises:

		2023		
Government business enterprises Government business limited partnerships	\$	775,059 2,890,719	\$	775,032 2,636,051
	\$	3,665,778	\$	3,411,083

The change in agam's investment in government business enterprises and partnerships consists of the following:

	2024	2023
Equity in earnings (loss) of business enterprises	\$ 254,695	\$ (101,813)

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

## 5. Investments in business enterprises (continued):

- (a) Government business enterprises (GBE):
  - (i) agam has made investments in wholly-owned incorporated entities, summarized as follows:

IOIIOW3.				
			2023	
agam Trading Ltd.:				
Investment in shares, at cost	\$	1	\$	1
Accumulated loss	•	(28)	•	(15)
		(27)		(14)
aqam Resources Ltd.:				
Investment in shares, at cost		1		1
Advances		775,000		775,000
Accumulated equity		169		103
		775,170		775,104
agam Community Enterprises Ltd.:				
Investment in shares, at cost		1		1
Accumulated loss		(85)		(59)
		(84)		(58)
	\$	775,059	\$	775,032

Year ended March 31, 2024

## 5. Investments in business enterprises (continued):

## (a) Government business enterprises (GBE) (continued):

agam Resources Ltd., agam Community Enterprises Ltd., and agam Trading Ltd. are general partners for agam Resources Limited Partnership, agam Community Enterprises Limited Partnership, and agam Trading Limited Partnership, respectively. The fiscal year end of the GBE's is December 31 and the financial information provided below is as at and for the years ended December 31, 2023 with comparative information for the years ended December 31, 2022. No material changes in the GBE balances and operations from their fiscal year end date to March 31, 2024 were identified.

## (ii) Financial information for wholly-owned incorporated entities is summarized as follows:

December 31, 2023	aqam Trading Ltd.		Res	aqam ources Ltd.	aqam Community Enterprises Ltd.	
Balance sheet information:						
Assets	\$	(27)	\$	775,170	\$	(84)
Liabilities		- ` ´		775,000		- ` ′
Shareholder's equity		(27)		170		(84)
Results of operations:						
Net earnings (loss)		(13)		66		(26)

Tra	aqam ding Ltd.	Res	aqam ources Ltd.	aqam Community Enterprises Ltd.		
\$	(14) - (14)	\$	775,104 775,000 104	\$	(58) - (58)	
		Trading Ltd. \$ (14)	Trading Ltd. Res  \$ (14) \$  - (14)	Trading Ltd. Resources Ltd.  \$ (14) \$ 775,104 - 775,000 (14) 104	Trading Ltd. Resources Ltd. Enterp  \$ (14) \$ 775,104 \$  - 775,000  (14) 104	

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

## 5. Investments in business enterprises (continued):

- (b) Government business partnerships (GBP):
  - (i) agam's investment in GBP's consists of the following:

	2024	2023
aqam Trading Limited Partnership: Partnership equity interest aqam Resources Limited Partnership: Partnership equity interest aqam Community Enterprises Limited Partnership: Partnership equity interest	\$ 1,696,800 1,506,827 (312,908)	\$ 1,839,678 845,707 (49,334)
	\$ 2,890,719	\$ 2,636,051

agam Trading Limited Partnership (agam Trading LP):

agam Trading LP, in which agam is a limited partner holding 99.99% of units, operates a gas station and convenience store.

agam Resources Limited Partnership (agam Resources LP):

agam Resources LP, in which agam is a limited partner holding 99.99% of units, manages various resources projects, such as forestry, mineral or gravel extraction and renewable energy.

agam Community Enterprises Limited Partnership (agam Community Enterprises LP):

agam Community Enterprises LP, in which agam is a limited partner holding 99.99% of units, operates and invests in other community economic opportunities.

The fiscal year end of the GBP's is December 31 and the financial information provided below is as at and for the years ended December 31, 2023, with comparative information for the years ended December 31, 2022. There were no material changes in the GBP operations from their fiscal year end date to March 31, 2024

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

## 5. Investments in business enterprises (continued):

- (b) Government business partnerships (GBP) (continued):
  - (ii) Financial information relating to agam's GBP investments is as follows:

December 31, 2023	aqam Trading LP	aqam Resources LP	aqam Community Enterprises LP
Balance sheet information:			
Assets	\$ 1,786,198	\$ 1,981,066	\$ 443,376
Liabilities	89,425	474,069	756,368
Partnership equity	1,696,773	1,506,997	(312,992)
Results of operations:			,
Revenues	2,152,729	910,211	62,282
Expenses	2,295,620	249,025	325,882
Net earnings (loss)	(142,891)	661,186	(263,600)

December 31, 2022	ad	qam Trading LP	aqam Resources LP		aqam Community Enterprises LP		
Balance sheet information:							
Assets	\$	1,975,265	\$	859,259	\$	448,587	
Liabilities	•	135,601		13,448	·	497,979	
Partnership equity		1,839,664		845,811		(49,392)	
Results of operations:							
Revenues		2,540,880		275,066		121,593	
Expenses		2,571,381		121,501		346,470	
Net earnings (loss)		(30,501)		153,565		(224,877)	

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

## 6. Accounts payable and accrued liabilities:

	2024	2023
Trade accounts payable and accrued liabilities Wages and benefits Government remittances Wildfire Emergency Management	\$ 361,112 349,619 26,646 1,662,194	\$ 325,803 242,760 41,879
	\$ 2,399,571	\$ 610,442

## 7. Deferred revenue:

Deferred revenue represents contributions received of which the funds are restricted for specific projects or programs and of which the expenses have not yet been incurred.

		2024		2023
Carraman and of Carrada	Φ	0.007.000	Φ	0.745.700
Government of Canada	Ф	2,207,299	\$	2,715,780
Province of British Columbia		300,240		491,792
Columbia Basin Trust		555,571		443,741
First Nation Health Authority		265,376		-
Other		358,770		105,427
	\$	3,687,256	\$	3,756,740

The net change in deferred revenue for the year was as follows:

	2024	2023
Balance beginning of year Contributions received Amounts recorded in revenue	\$ 3,756,740 3,996,050 (4,065,534)	\$ 2,918,475 3,813,305 (2,975,040)
Balance, end of year	\$ 3,687,256	\$ 3,756,740

Year ended March 31, 2024

## 8. Tangible capital assets:

March 31, 2024		Buildings	Infrastructure	Equipment & Automotive	Construction in Progress	Total
Conti						
Cost:	_					
Beginning of year	\$	13,014,843	\$ 4,593,035	\$ 1,834,616		\$ 20,276,377
Acquisitions		-	-	586,974	163,762	750,736
Disposals		-	-	(91,978)	-	(91,978)
End of year		13,014,843	4,593,035	2,329,612	997,645	20,935,135
Accumulated amorti	zat	ion:				
Beginning of year		4,095,336	1,589,963	1,482,993	-	7,168,292
Amortization		343,834	109,405	150,953	-	604,192
Disposals		- '	<u>-</u> ´	(55,278)	-	(55,278)
End of year		4,439,170	1,699,368	1,578,668	-	7,717,206
Net book value,						
end of year	\$	8,575,673	\$ 2,893,667	\$ 750,944	\$ 997,645	\$ 13,217,929

Construction in progress includes \$548,924 in relation to a backup well, \$144,550 for flood mitigation, \$131,624 in relation to housing and \$172,547 in relation to road construction.

March 31, 2023		Buildings	Infr	astructure		ment & motive	Construction in Progres		Total
Cost:									
Beginning of year	\$	13,014,843	Ф	4,593,035 \$	19/	9,068	\$ 647,433	Φ.	20,104,379
Acquisitions	φ	13,014,043	φ	4,595,055 ¢		7,760	186,450		264,210
•		-		-	,	1,100	100,430	,	204,210
Transfers		-		-	- (0		-		(00.040)
Disposals		-		-	(9	2,212)	-		(92,212)
End of year		13,014,843		4,593,035	1,83	4,616	833,883	}	20,276,377
Accumulated amortize	zati	ion:							
Beginning of year		3,654,265		1,480,558	1,42	6,377	-		6,561,200
Amortization		441,071		109,405		5,245	_		675,721
Disposals		-		-		8,629)	-		(68,629)
End of year		4,095,336		1,589,963	1,48	2,993	-		7,168,292
Net book value,									
end of year	\$	8,919,507	\$	3,003,072 \$	35	1,623	\$ 833,883	\$	13,108,085

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

## 9. Accumulated surplus:

	2024	2023	
Financial surplus:			
Unrestricted operating surplus	\$ 4,151,332	\$	3,887,388
Internally restricted surplus (note 10)	66,383,704		32,493,283
	70,535,036		36,380,671
Invested in tangible capital assets (note 11)	13,217,929		13,108,085
Externally restricted surplus (note 12)	66,396		67,181
	\$ 83,819,361	\$	49,555,937

## 10. Internally restricted surplus:

	Beginning		Investment	Approved	Ending
	balance	Contributions	revenue	expenses	balance
IMBA and ECDA	\$ 22,341,375	\$ 22,005,664	\$ 2,090,209 \$	- ;	\$ 46,437,248
BCFN gaming	1,148,503	431,137	-	(346,344)	1,233,296
Church restoration	6,046	-	-	-	6,046
Community					
development	840,932	75,290	-	-	916,222
Community health	552,854	-	-	-	552,854
Education	1,085,482	613,193	-	(48,873)	1,649,802
Lands	6,066,400	1,963,927	-	-	8,030,327
Water	208,676	18,943	-	-	227,619
Daycare	23,541	-	-	-	23,541
Specific claims	-	7,067,507	-	-	7,067,507
Member loans	7,224	971	214	-	8,409
Capital	210,250	18,583	-	-	228,833
Emergency planning	2,000	-	-	-	2,000
	\$ 32,493,283	\$ 32,195,215	\$ 2,090,423 \$	(395,217)	\$ 66,383,704

.

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

## 11. Invested in tangible capital assets:

(a) Investment in tangible capital assets:

	2024	2023	
Tangible capital assets	\$ 13,217,929	\$ 13,108,085	

(b) Change in invested in tangible capital assets:

	2024	2023
Balance, beginning of year Acquisition of tangible capital assets Amortization of tangible capital assets	\$ 13,108,085 750,736 (604,192)	\$ 13,543,179 264,210 (675,721)
Net book value of tangible capital assets disposed	(36,700)	(23,583)
Balance, end of year	\$ 13,217,929	\$ 13,108,085

## 12. Externally restricted surplus:

Trust funds on deposit with Indigenous Services Canada consist of the following:

	I	Beginning balance	•			Approved Transfers	Ending Balance		
Capital Revenue	\$	65,275 1,906	\$	- 848	\$	- 2,228	\$	- (3,861)	\$ 65,275 1,121
	\$	67,181	\$	848	\$	2,228	\$	(3,861)	\$ 66,396

The Trust accounts arise from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada. These funds are restricted in their use, of which agam is generally permitted to use for a purpose that will promote the general progress and welfare of agam and agam members. The management of the funds is primarily governed by the sections of the Indian Act.

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

### 13. Commitments and contingencies:

#### (a) Contractual commitments:

agam has an outstanding equipment operating leases with an annual payments totaling of \$1,512, expiring August 2026. agam has an outstanding garbage removal contract with annual payments of \$32,200, expiring March 2026.

agam has entered into contractual obligations for ongoing construction projects, with a remaining commitment of \$737,858 as at March 31, 2024.

The total commitments described above for the next four years is as follows:

2025	\$ 771,570
2026	33,712
2027	630
	\$ 805,912

## (b) Housing loan guarantees:

agam is contingently liable as a guarantor of housing loans for agam members of approximately \$240,000 under the BMO on Reserve Residential Mortgage Housing Loan Program.

#### 14. Trust funds:

Funds held in trust and administered by agam, in the amount of \$120,987 (2023 - \$102,725) are not included within the financial statements.

Year ended March 31, 2024

## 15. Related party transactions:

In the normal course of its operations, aq'am incurs transactions with related parties, including with aq'am's GBEs and GBPs (note 5), the Ktunaxa Nation Council and with other Ktunaxa Nation communities and Ktunaxa Nation entities. The transactions were recorded at the exchange amount, which is the amount agreed upon by the parties.

Transactions with GBEs and GBPs including the following:

	2024	2023
ATLP:		
Other revenue - maintenance, financial and operations support Programming expense - included in Lands and Natural Resources, Maintenance of Facilities and	\$ ,,,,,	\$ 42,535
Community Services	33,334	29,593
ACELP: Rent revenue Other revenue - financial and operations support Miscellaneous expenses	9,450 28,721 12,711	9,450 16,133 12,711
ARLP: Other revenue - financial and operations support	-	2,281
D&B Flagging and Traffic Control Ltd.: Other revenue - financial and operations support Miscellaneous expenses	- 7,758	33,484 -

Transactions with the Ktunaxa Nation Council and with other Ktunaxa Nation communities and Ktunaxa Nation entities including the following:

	2024	2023
Ktunaxa Nation Council: Funding received Administration and programming expense - included in Administration, Elementary School and Daycare	\$ 52,889 6,457	\$ 86,445 4,489
St. Eugene Mission Resort.: User fees revenue Miscelleneous expense - included in Administration, Lands and Natural Resources, Education and Elementary School	136,351 39,341	128,634 11,936
Nupqu Resources Limited Partnership: Property taxation, rent and lease and user fee revenue Programming expense - included in Lands and Natural Resources	47,461 27,595	6,022 110,597

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

## 15. Related party transactions (continued):

	2024	2023
Ktunaxa Kinbasket Child and Family Social Services: Rent revenue	120,216	120,270
Yaqitaknuqti'it: Programming expense - included in Lands and Resource Management	-	117,254
Nupqu Native Plants Ltd.: Rent and lease revenue - land lease	-	16,486

## 16. Employee future benefits:

agam matches employee contributions to a defined contribution plan, which is administered by Great West Life. The total pension expense, representing employer contributions to the plan, for the year was \$148,050 (2023 - \$137,248).

### 17. Financial risks and concentration of risks:

#### (a) Credit and market risk:

Credit risk refers to the risk that counterparty may default on its contractual obligations resulting in a financial loss. As disclosed in note 2, agam holds its cash with federally regulated chartered banks. Cash equivalents are held in interest bearing cash accounts or money market funds readily convertible to cash. Investments are held as disclosed in note 2 and are subject to credit and market risk.

## (b) Interest rate and cash flow risk:

Interest rate risk relates to the impact of changes in interest rates on aqam's future cash inflows from its investments and future cash outflows on its term debt. aqam's cash and cash equivalents are held in cash or short term money market instruments, accordingly, aqam is not subject to significant interest rate risk in regards to these financial assets.

agam is subject to interest rate and cash flow risk with respect to its restricted cash, cash equivalents and investments (note 2).

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

## 17. Financial risks and concentration of risks (continued):

## (c) Liquidity risk:

Liquidity risk is the risk that agam will not be able to meet its financial obligations as they become due. agam monitors the maturity of its financial liabilities and assesses whether it has sufficient cash to settle these financial obligations when due.

The following table summarizes the contractual maturities of agam's financial liabilities:

						Mar	ch 31, 2024
	On demand	Up to 1	year	Over 1 year			Total
Accounts payable and accrued liabilities	\$ 2,399,571	\$ -		\$	_	\$	2,399,571

						Marc	h 31, 2023
	On demand	Up to	1 year	Over 1	year		Total
Accounts payable and accrued liabilities	\$ 610,442	\$	-	\$ -		\$	610,442

## (d) Economic dependence and market conditions:

agam receives a major portion of its revenue from the Government of Canada pursuant to funding agreements with Indigenous Services Canada. Any disruption in this funding could have a negative effect on agam's operations.

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

### 18. Segmented information:

Segmented information has been identified based upon lines of service provided by aqam. aqam's services are provided by departments and its activities are reported by functional area in the body of the financial statements. Certain lines of service that have been separately disclosed and are summarized below, with activity for the year ended March 31, 2024 summarized in Schedule 2.

#### (a) Administration

Administration provides the functions of corporate administration, finance, human resources, legislative services, and elected officials.

## (b) Education

Education is responsible for administering and facilitating education programs such as secondary education, university qualifying credit courses and community education programs.

## (c) Elementary School

Elementary school is responsible for administering and facilitating on-reserve education programs and services from kindergarten to grade seven.

#### (d) Social Development

Social development provides social programs to agam members.

#### (e) Maintenance of Facilities

Maintenance of facilities includes funding for and expenses related to the repair and maintenance of agam's land, community water systems, roads, equipment, and buildings.

## (f) aqamnik Daycare

aqamnik Daycare relates to the operation of a daycare for pre-school aged children under Province of British Columbia licensing.

## (g) Community Services

Community services includes salaries and expenses related to the operation of a community health and wellness programs to agam members.

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

### 18. Segmented information (continued):

#### (h) Taxation

Taxation includes revenues from property tax levies, goods and services tax and funds received from impact benefits and costs related to the administration of the property taxation department.

## (i) Lands and Natural Resources

Lands and natural resources includes revenue and expenses related to the management and planning of agam's land and resources.

### (j) Housing

Housing provides and advocates for secure, affordable housing for agam members.

## (k) Water System

Water system includes revenue and expenses related to the operation of aqam's Lot 10 water system.

## (I) Language, Culture and Community

Language, Culture and Community includes grant and other funding and expenses related to the advancement of agam's language and culture.

## (m) Capital

Capital includes grant and other funding and related expenses for the upgrade and addition to aqam's tangible capital assets.

## (n) Economic Development

Economic Development includes agam's interest in GBEs, GBPs and other investments.

Schedule 1 - Consolidated Expenses by Object

Year ended March 31, 2024, with comparative information for 2023

	2024	2023
Accounting and legal	\$ 217,666	\$ 140,847
Amortization	604,192	675,721
Automotive	69,905	36,544
Bad debts (recovery)	(5,942)	(20,643)
Education	407,630	430,013
Grants and bursaries (education and other)	624,734	302,309
Honoraria	228,649	164,553
Insurance	166,493	183,284
Gain on disposal of tangible capital assets	(43,300)	(27,417)
Office and miscellaneous	116,113	63,513
Programming	977,926	798,469
Repairs and maintenance	1,164,302	532,765
Social health and child benefits	479,216	417,436
Supplies	499,991	373,985
Training	99,734	53,169
Travel	52,605	30,791
Utilities	211,659	178,611
Wages and benefits	4,509,495	3,621,936
	\$ 10,381,068	\$ 7,955,886

Schedule 2 - Segmented Information

Year ended March 31, 2024, with comparative information for 2023

Year ended March 31, 2024																
	 Revenue								Expenses							
			Equity in	C	ontributions to			Amortization								
	Government		earnings (loss		(from) Other		and loss (gain)					Wages and			Surplus	
	of Canada	Other	of GBE & GBP		Programs	Total		on disposal	Progra	amming		Benefits	Other	Total	(deficit)	
Administration	\$ 7,455,272 \$	24,774,392	\$ -	\$	(598,210) \$	31,631,454	\$	-	\$	-	\$	846,606 \$	545,876 \$	1,392,482 \$	30,238,972	
Education	549,862	450	-		52,380	602,692		-		-		-	546,805	546,805	55,887	
Elementary School	1,892,489	937,756	-		327,923	3,158,168		-	1	111,864		1,459,744	317,521	1,889,129	1,269,039	
Social Development	652,641	-	-		70,000	722,641		-	1	105,151		70,373	407,117	582,641	140,000	
Maintenance of Facilities	1,092,908	309,904	-		(601,706)	801,106		-		52,023		553,919	1,358,286	1,964,228	(1,163,122)	
aq'amnik Daycare	-	307,907	-		16,735	324,642		-		-		281,600	62,461	344,061	(19,419)	
Community Services	158,736	1,211,154	-		258,781	1,628,671		-		29,036		787,674	294,399	1,111,109	517,562	
Taxation	-	384,703	-		344,080	728,783		-		-		-	3,199	3,199	725,584	
Lands and Natural Resources	353,815	2,977,146	-		335,478	3,666,439		-		70,028		269,071	682,457	1,021,556	2,644,883	
Housing	-	-	-		-	-		-		-		-	-	-	-	
Water System	69,597	143,911	-		136,176	349,684		-		-		-	92,389	92,389	257,295	
Language, Culture and Community	-	581,991	-		13,441	595,432		-	5	599,285		240,508	22,212	862,005	(266,573)	
Capital	140,714	266,700	-		(355,078)	52,336		560,892		10,539		-	33	571,464	(519,128)	
Economic Development	-	101,089	254,695		-	355,784		-		-		-	-	·-	355,784	
	\$ 12,366,034 \$	31,997,103	\$ 254,695	\$	- \$	44,617,832	\$	560,892	\$ 9	977,926	\$	4,509,495 \$	4,332,755 \$	10,381,068 \$	34,236,764	

Year ended March 31, 2023																	
	Revenue								Expenses								
				Equity in	Con	tributions to			Amortization								
		Government		earnings (loss)	(	(from) Other		and loss (gain)				Wages and			Surplus		
		of Canada	Other	of GBE & GBP		Programs	Total		on disposal		Programming	Benefits	Other	Total	(deficit)		
Administration	\$	382,117 \$	8,511,548	\$-	\$	(674,201)	8,219,464	\$	_	\$	381 \$	733,690 \$	451,811 \$	1,185,882 \$	7,033,582		
Education		521,142	-	-		48,380	569,522		-		142	-	472,620	472,762	96,760		
Elementary School		928,241	860,300	-		260,956	2,049,497		-		82,692	1,102,048	235,128	1,419,867	629,630		
Social Development		517,559	-	-		70,000	587,559		-		33,501	58,071	355,988	447,559	140,000		
Maintenance of Facilities		549,353	414,150	-		(418,271)	545,232		-		50,087	478,583	741,705	1,270,375	(725,143)		
aq'amnik Daycare		-	312,968	-		17,551	330,519		-		-	258,965	36,452	295,417	35,102		
Community Services		124,469	877,227	-		155,410	1,157,106		-		121,640	537,539	172,607	831,786	325,320		
Taxation		-	336,505	-		265,101	601,606		-		-	-	3,127	3,127	598,479		
Lands and Natural Resources		295,131	2,638,668	-		215,784	3,149,583		-		174,339	331,150	337,600	843,089	2,306,494		
Housing		-	-	-		-	-		105,998		-	-	-	105,998	(105,998)		
Water System		67,120	131,397	-		134,450	332,967		-		-	-	78,928	78,928	254,039		
Language, Culture and Community		-	341,091	-		27,205	368,296		-		325,662	121,890	1,213	448,765	(80,469)		
Capital		175,626	21,000	-		(102,365)	94,261		542,306		10,025	-	-	552,331	(458,070)		
Economic Development		-	30,178	(101,813)		- 1	(71,635)		-		-	-	-	-	(71,635)		
	\$	3,560,758 \$	14,475,032	\$ (101,813)	\$	- \$	17,933,977	\$	648,304	\$	798,469 \$	3,621,936 \$	2,887,179 \$	7,955,886 \$	9,978,091		